

Appendix D: Delivery of Savings at 31 March 2024 (Quarter 4)

Directorate Savings of £14.1m for 2023/24 were approved by Council on 10 February 2023.

The status of the delivery of approved savings at 31 March 2024 (Quarter 4) is noted below:

Directorate	Approved Savings £'000	Delivered recurrently/ mitigated £'000	Not delivered/ mitigated £'000
Community Wellbeing (S1 to S17)	6,105	6,105	-
Children & Young People (S18 to S19)	4,500	300	4,200
Economy & Environment (S20 to S28)	2,200	2,200	-
Corporate Services (S29 to S36)	1,330	1,330	-
Total Savings	14,135	9,935	4,200

At 31 March 2024 (Quarter 4), £9.9 million (70%) of the £14.1 million Directorate savings for 2023/24 have been delivered recurrently or mitigated in year. £4.2 million (30%) have not been delivered in 2023/24.

The status of individual Directorate savings as per Appendix B of the Council Report approved on 10 February 2023, is shown in Annex 1 below.

Annex 1: Delivery of approved savings at 31 March 2024 (Quarter 4)

Directorate	Target £'000	Delivered (Recurrent) £'000	Delivered (Non- Recurrent) £'000	Not delivered £'000
Community & Wellbeing				
S1 Stable Engaged Workforce	710	210	500	
S2 Edge of Care and Prevention	300	300		
S3 New Integrated Models of Care	550	70	480	
S4 Occupational Therapy Delivery Model	100	100		
S5 Digital and Technology	500	245	255	
S6 Respite Provision	300		300	
S7 Process Efficiency - Block Bed Contracts	300	200	100	
S8 Telecare Charges	150	100	50	
S9 Process Efficiency - Business Support	100	100		
S10 Process Efficiency - Income Collection & Debt Management	600	600		
S11 Process Efficiency - Repairs and Maintenance	100	100		
S12 Process Efficiency - Brokerage	100		100	
S13 All Age Commissioning	600	200	400	
S14 Social Care Delivery	750	750		
S15 Public Health	326	326		
S16 Supported Living	369		369	
S17 Care and Funding Pathway	250	250		
Total Community & Wellbeing	6,105	3,551	2,554	-
Children & Young People				
S18 Place Management balance	466			466
S18 (i) UASC Expenditure Offset by Increased Claims	108			108
S18 (ii) Reduction In Proportion Of Residential Placements	624	300		324
S18 (iii) Discharge of Placement with Parents Orders	50			50
S18 (iv) Review of Staying-Put Payments and Allowances	0			0
S18 (v) Edge of Care Re-unification	234			234
S18 (vi) Targeted Cohort Step Downs Q1	768			768
S18 (vii) Increased Contributions for Complex Needs	100			100
S18 (viii) Reduced Costs of Parent & Baby Placements	150			150
S18 (ix) School Transport Savings	0			0
S19 Recruitment and Retention	2,000			2,000
Total Children & Young People	4,500	300	-	4,200

Directorate	Target £'000	Delivered (Recurrent) £'000	Delivered (Non- Recurrent) £'000	Not delivered £'000
Economy & Environment				
S20 BBLP Annual Plan Revision	350	350		
S21 Waste Collections	80	80		
S22 Parking Income	450	450		
S23 Fees & Charges	300	228	72	
S24 Fixed Penalty Notice Pilot	50		50	
S25 Transformation Planning & Regulatory Services	350		350	
S26 Economic Development: Vacancy Management	50	50		
S27 Enterprise Zone Running Costs	150		150	
S28 Directorate Transformation Programme:				
S28 (i) Demand Management	150		150	
S28 (ii) Partnership Opportunities	225		225	
S28 (iii) Commercial Opportunities	225		225	
Public Realm FOM Project costs	(180)		(180)	
Total Economy & Environment	2,200	1,158	1,042	-
Corporate Services				
S29 Exit From Inefficient Properties	300		300	
S30 Increase in Rental Income	170	170		
S31 Financial Payment Process Efficiencies	100	100		
S32 Mobile Phones	20	20		
S33 Herefordshire Now	100		100	
S34 Children's Services Legal Support	200		200	
S35 Transformation of Legal Support	140	140		
S36 Transformation of Programme Management (PMO)	300		300	
Total Corporate Services	1,330	430	900	-
TOTAL DIRECTORATE SAVINGS	14,135			